



DHS Presidential Transition Office Task 172

Any Border Patrol document regarding concept of operations and/or operational needs related to the fence, tactical infrastructure or technology. Border Patrol inputs regarding where fence, infrastructure or other technology should be placed to enhance its mission performance.

Executive Summary

(b) (7)(E)

Government programs and acquisition drive the emphasis on certain capabilities or combinations of capabilities.¹ This top down guidance must be complimented with bottom up mission analysis to ensure that realistic and actionable courses of action are ultimately selected. The use of “Top Down” Guidance with “Bottom Up” Analysis² enables the USBP to avoid common mistakes of the past.³

Historic

(b) (7)(E)

¹ “Progress in Addressing Secure Border Initiative Operational Requirements and Constructing the Southwest Border Fence”; Department of Homeland Security Office of Inspector General, Document Number OIG-09-56, April 2009

² “SBI-net Independent Assessment: Analysis of Alternatives, Phase 2”; Homeland Security Studies & Analysis Institute, June 10, 2011.


³ Arizona Technology Plan Concept of Operations, Operational Requirements Branch (ORMB)/SPPA, May 2012.

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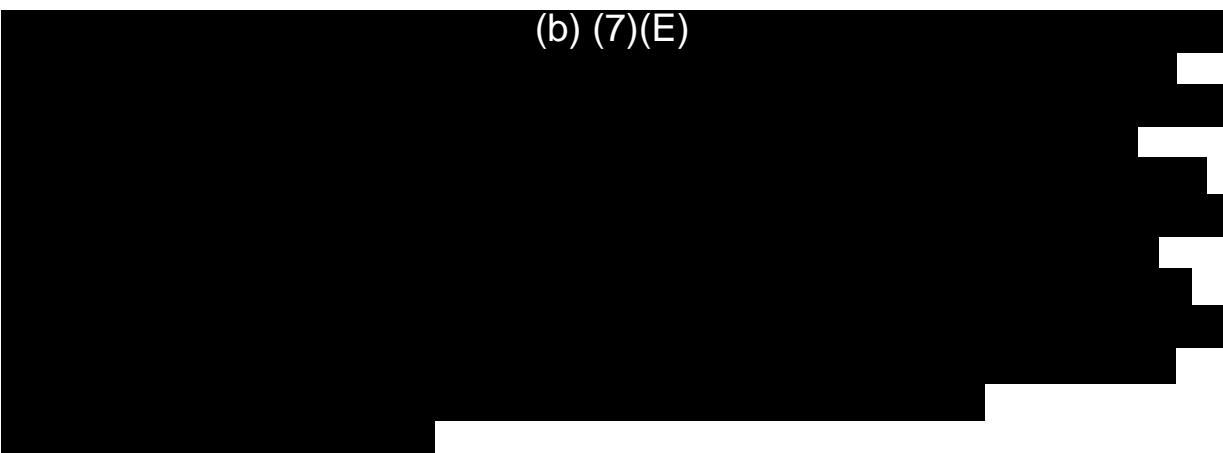


Current State

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USBP must possess a broad spectrum of complimentary capabilities and specific capability solutions must be tailored to specific locations. This combination of capabilities addresses threats to our nation. There is no one capability or solution that will achieve border security by itself. A Border Patrol providing national security is made possible through successful threat-based, intelligence-driven and operationally-focused enforcement actions. These actions are enabled by full situational awareness—the ability to perceive and comprehend threat activities in order to project effective and efficient capabilities. This requires investments in all of the master capabilities to include technology, infrastructure, personnel and other assets. The correct mix of investments is as complicated as the terrain, environment, adversary, politics, economy and other drivers.

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Historic U.S. Border Patrol Requirements Process Documents

We are also providing the following previous U.S. Border Patrol Requirements Management Process documentation.

1. GAO and IG Audit Documents – Documents related to Surveillance Technology and Tactical Infrastructure Audits
 - (b) (7)(E)
 - (b) (7)(E)
2. (b) (7)(E) Requirements Documents – Requirements Documents related to (b) (7)(E) Acquisition Policy and related to SBInet
 - (b) (7)(E)
 - (b) (7)(E)
 - (b) (7)(E)
 - (b) (7)(E)
 - (b) (7)(E)
3. Operational Test and Evaluation Documents – Operational Test and Evaluation Documentation
 - (b) (7)(E)
4. (b) (7)(E)
 - (b) (7)(E)
 - (b) (7)(E)
 - (b) (7)(E)
 - (b) (7)(E)
5. Tactical Infrastructure Documents
 - TI Standards Checked and Final_041012
 - 2012, but still relevant and used
6. USBP Requirements Management Process – Internal USBP Requirements process documentation
 - (b) (7)(E)
 - (b) (7)(E)

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